Carbon Reduction Plan

September 2026

Marshalls

Marley

viridian solar

Supplier name and publication date

Supplier name: Marshalls plc – including Marshalls Landscaping, Marley Roofing, Viridian Solar, Marshalls Water Management, Marshalls Bricks & Masonry, Marshalls Mortars & Screeds, and Marshalls Aggregates & Block

Publication date: 10 September 2026

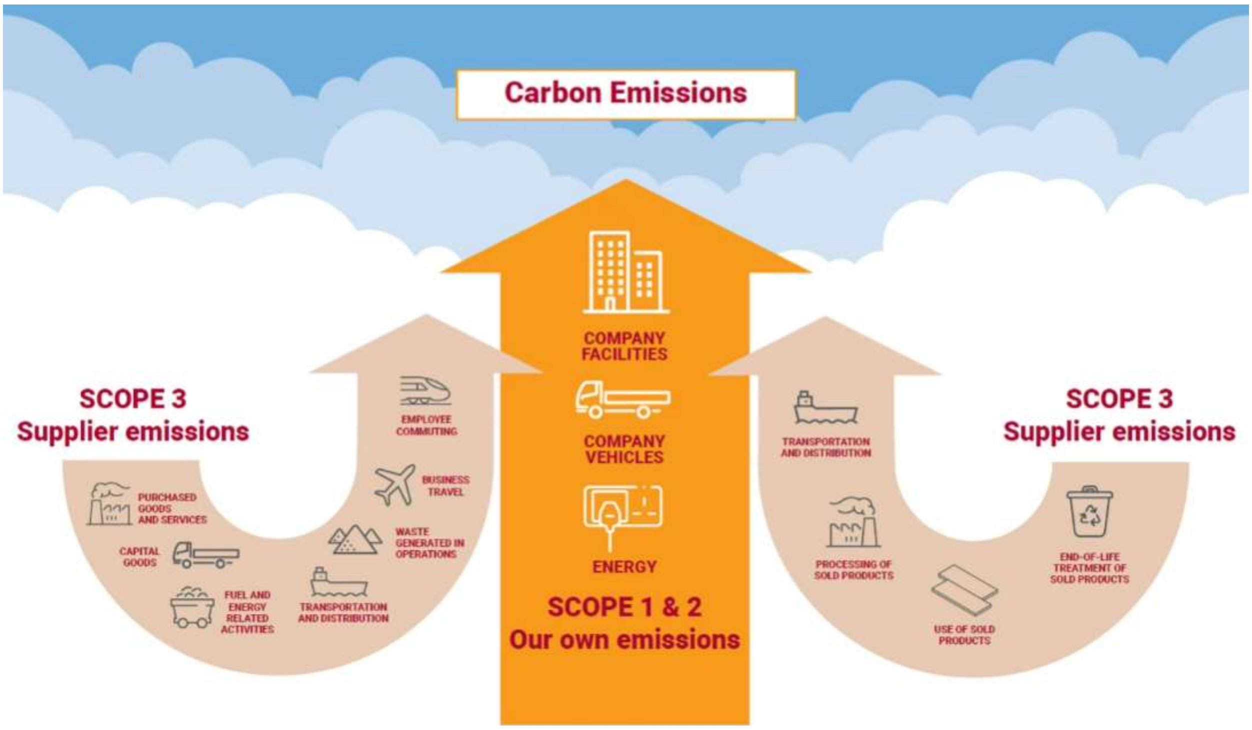
Introduction to Marshalls

Marshalls plc is a leading UK provider of innovative landscaping, building, and roofing solutions. With a heritage dating back to the 1890s, Marshalls has contributed to some of the nation's most iconic spaces — from homes and hospitals to town centres, roads, and water systems.

We offer a comprehensive portfolio of products and systems operating through three core divisions — Landscaping, Building, and Roofing. These include paving, kerbs, drainage, concrete bricks, aggregates and block, pitched roof systems, and integrated solar technology through our Marley Roofing and Viridian Solar brands.

At the heart of Marshalls' strategy is a commitment to helping customers bring their vision to life — with greater speed, enhanced sustainability, and the confidence to build without compromise. Our success is built on trusted brands, technical and design expertise, and a recognised leadership position in carbon reduction and ESG standards.

Our carbon reduction journey focuses on the goals of mitigation and adaptation – the actions needed to reduce emissions that cause climate change and the ways in which we need to manage the risks of climate change impacts. For Marshalls, this is about working towards our science-based targets through manufacturing efficiencies, emissions reduction, and our product mix design.



Net-zero by 2050

Marshalls is committed to achieving net-zero by 2050 and we're working hard to reduce carbon emissions in our operations. We have approved science-based targets aligned to a 1.5°C pathway and the Paris Agreement. Baseline and current emissions footprints, as well as emissions reduction targets and carbon reduction projects, are for the whole Marshalls Group.

Baseline emissions footprint

Baseline Year: 2018	
Additional details relating to the baseline emissions calculations Our baseline year is 2018, which includes Marley and Viridian Solar as well as our transition to third party logistics. We use The Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (revised edition) and the Department for Energy Security and Net Zero published conversion factors (June 2025) to measure greenhouse gas (GHG) emissions. Emissions were calculated with assistance from the Carbon Trust. For Scope 3, we report only relevant and appropriate categories.	
Baseline year emissions	**Total (tCO_2e)**
Scope 1 Fuel usage including diesel, petrol, gas oil, liquefied petroleum gas (LPG), bio-LPG, kerosene and natural gas	46,431
Scope 2 Purchased electricity (market-based)	15,179
Scope 3 Cat 1: Purchased good and services Cat 2: Capital goods Cat 3: Fuel and energy-related activities Cat 4: Upstream transportation and distribution Cat 12: End-of-life treatment of sold products Other categories (5, 6, 7, 9, 11 and 13)	 558,015 11,858 11,532 133,576 12,101 2,364
Total emissions	**791,056**

Current emissions footprint

Reporting year: 2025		
Total emissions (tCO_2e)	**Market based**	**Location based**
Scope 1 Fuel usage including diesel, petrol, liquefied petroleum gas (LPG), heating oil, kerosene and natural gas	31,336	31,336
Scope 2 Purchased electricity	5,420	7,943
Scope 3 Cat 1: Purchased good and services Cat 2: Capital goods Cat 3: Fuel and energy-related activities Cat 4: Upstream transportation and distribution Cat 12: End-of-life treatment of sold products Other categories (5, 6, 7, 9, 11 and 13)	 391,313 3,303 6,699 58,218 12,984 4,911	 391,313 3,303 6,699 58,218 12,984 4,911
Total emissions	**514,184**	**516,707**

The quantification and reporting of Marshalls' Scope 1, 2 and 3 emissions data is independently verified by BSI in accordance with ISO 14016:2020.

Progress against targets
Our 2025 data is in line with expectations, and our absolute emissions remain well within the approved 1.5°C science-based target pathway.

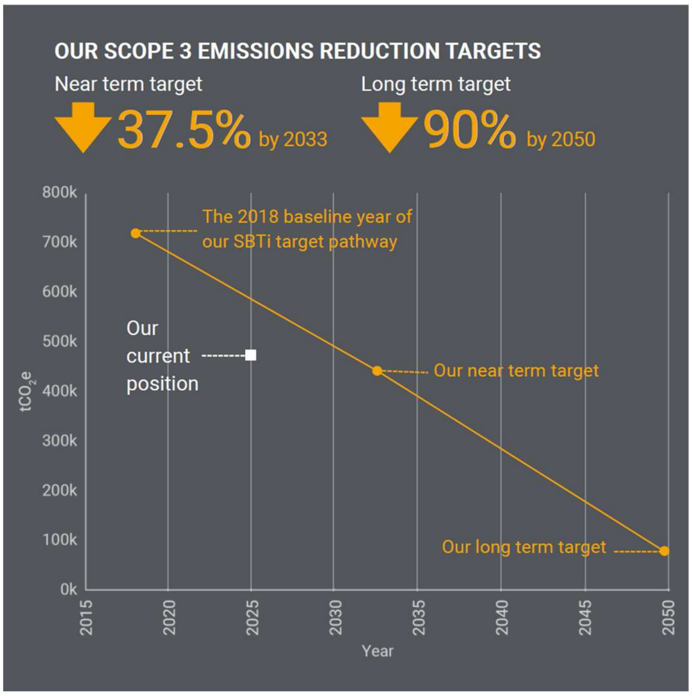
For more information, please refer to our Annual Report & Accounts 2025:
https://www.marshalls.co.uk/investor/results-reports-and-presentations

Emissions reduction targets

Overall net-zero target: Marshalls plc commits to reaching net-zero greenhouse gas emissions across the value chain by 2050.

Near-term:
Reduce our Scope 1 and 2 emissions by 50.5% by 2030 against a 2018 baseline.
Reduce our Scope 3 emissions by 37.5% by 2033 against a 2018 baseline.

Long-term:
Reduce our Scope 1 and 2 emissions by 90% by 2040 against a 2018 baseline.
Reduce our Scope 3 emissions by 90% by 2050 against a 2018 baseline.



Carbon reduction projects and achievements

Completed carbon reduction initiatives

Corporate

- We've set approved science-based targets for carbon reduction aligned to 1.5°C and commit to reaching net-zero across the value chain by 2050
- Two thirds of the electricity consumed across Marshalls Group sites has been procured from renewable sources
- We've published EPDs (Environmental Product Declarations) for the majority of Marshalls' core product range
- We continue to achieve accreditation to ISO 14001 for environmental management and operate our own in-house energy management system designed around the principles of ISO 50001
- We've successfully commissioned and implemented a Carbon Accounting and ESG reporting software platform – Envizi by IBM
- We attend several climate and sustainability committees as part of our membership to the MPA (Mineral Products Association), Supply Chain Sustainability School and UN Global Compact, in order to share knowledge and best practice with our peers
- We have optimised our production planning and the manufacturing locations for particular product ranges to reduce unnecessary product transportation in order to more closely meet geographical demand

Materials

- We were the first UK precast concrete manufacturer to install CarbonCure Technologies' mineralisation technology in the production of our concrete bricks. We are applying this carbon sequestration technology at our concrete brick manufacturing site in Grove, using waste CO_2 from industrial processes
- We are continually reviewing, researching and developing new ways and technologies to either reduce or eliminate cement from our product mix designs in order to significantly lower our corporate and product carbon footprints and to help our customers decarbonise their supply chain
- The concrete used to manufacture our block paving product range now contains up to 60% cement substitute materials. As traditional Ordinary Portland Cement has a very high carbon impact, making this switch to lower carbon alternatives significantly reduces the footprint of our final product and also helps to reduce our corporate Scope 3 emissions
- We are optimising the use of reinforcing steel in our water management product ranges

At site

- Three of our manufacturing sites and two non-manufacturing sites are equipped with solar arrays
- As part of our planned equipment replacement programme to improve efficiency and reduce carbon emissions, we replaced 20 diesel forklift trucks with new electric or LPG powered alternatives and 11 yellow mobile plant vehicles with newer, more efficient models in 2025
- 100% of company cars made available to colleagues are now either full EV or plug-in hybrid
- 99% of our fleet and third-party delivery vehicles are Euro 6 compliant vehicles

Future carbon reduction initiatives

Our net-zero target to 2050 is driving our carbon reduction journey. As we continue to work towards our science-based targets, we also put focus on the actions needed to reduce emissions that contribute to climate change, including manufacturing efficiencies, energy reduction, and better use of technology to drive efficient decision making at our manufacturing sites.

The main focus for 2025 has been the implementation of our IBM Envizi ESG reporting software. This has involved a number of internal and external stakeholders, working together to enable us to be more automated and better informed about our energy consumption. Data quality is key and we work with our Energy Champions who drive energy efficiency and improvement at our manufacturing sites.

As we continue on our journey, we're rolling out several projects to reduce our environmental impact, including continuing to engineer high-emissions fuels out of the business, increasing collaboration and innovation with key supply chain partners, and moving from diesel forklifts to electric and LPG-powered models.

Declaration and sign off

This Carbon Reduction Plan has been completed in accordance with PPN 006 and associated guidance and reporting standard for Carbon Reduction Plans.

Scope 1 and Scope 2 emissions have been reported in accordance with SECR requirements and Scope 3 emissions have been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard.

This Carbon Reduction Plan has been reviewed and signed off by the Marshalls ESG Steering Committee.

Signed on behalf of Marshalls plc:

Shiv Sibal

Name: Shiv Sibal, Chief Legal Officer & Company Secretary

Date: 10 September 2026